

1 Q. **2013 General Rate Application, Intercompany Charges and Shared Services**

2 Describe in detail the relationship between Nalcor's and Hydro's Boards of Directors  
3 and between the executives of each company, clearly indicating where a position  
4 holds responsibilities for both companies.

5

6

7 A. The membership of the Board of Directors for Nalcor and Hydro is identical:

- 8 • Ken Marshall – Chairperson
- 9 • Leo Abbass
- 10 • [ ]
- 11 • Erin Breen
- 12 • Ed Martin, President and CEO
- 13 • Gerald Shortall
- 14 • [ ]
- 15 • Tom Clift

16

17 The two Boards hold separate meetings, often back to back, but each meeting will  
18 have its own set of minutes. The committees of the Nalcor Board (Audit,  
19 Compensation, Safety, Health and Environment and Governance) carry out the  
20 committee function for most subsidiaries of Nalcor, including Hydro. The Nalcor  
21 Board receives a report on Hydro performance and activities at each of its regularly  
22 scheduled meetings (there are five such meetings each year).

23

24 The Officers of Nalcor Energy are:

- 25 • Ken Marshall - Chairperson (officer of both companies)
- 26 • Ed Martin - President and CEO (officer of both companies)

- 1 • Gilbert Bennett - VP Lower Churchill Project (officer of both companies)
- 2 • Jim Keating - VP Nalcor Energy - Oil and Gas
- 3 • Chris Kieley – VP Strategic Planning and Business Development
- 4 • Derrick Sturge – VP Finance and CFO (officer of both companies)
- 5 • Gerard McDonald – VP HR and Organizational Effectiveness (officer of both
- 6 companies)
- 7 • John MacIsaac – VP Project Execution and Tech. Services (officer of both
- 8 companies)
- 9 • Dawn Dalley – VP Corporate Relations
- 10 • Robert Henderson – VP Newfoundland and Labrador Hydro (officer of both
- 11 companies)
- 12 • Paul Humphries – VP System Operations and Planning
- 13 • Wayne Chamberlain - General Counsel and Corporate Secretary (officer of
- 14 both companies)
- 15 • Peter Hickman - Assistant Corporate Secretary (officer of both companies)
- 16 • [ ]
- 17 • Robert Hull – General Manager Finance
- 18 • Auburn Warren – General Manager Commercial, Treasury and Risk

19

20 The Officers of Hydro are:

- 21 • Ken Marshall – Chairperson (officer of both companies)
- 22 • Ed Martin - President and CEO (officer of both companies)
- 23 • Gilbert Bennett - VP Lower Churchill Project (officer of both companies)
- 24 • Robert Henderson- VP Newfoundland and Labrador Hydro (officer of both
- 25 companies)
- 26 • Derrick Sturge – VP Finance and CFO (officer of both companies)

- 1           • Gerard McDonald – VP HR and Organizational Effectiveness (officer of both
- 2           companies)
- 3           • John MacIsaac – VP Project Execution and Technical Services (officer of both
- 4           companies)
- 5           • Wayne Chamberlain - General Counsel and Corporate Secretary (officer of
- 6           both companies)
- 7           • Paul Humphries – VP System Operations and Planning
- 8           • Peter Hickman - Assistant Corporate Secretary (officer of both companies)
- 9           • Scott Pelley – Corporate Treasurer
- 10          • Carla Russell – General Manager Finance [ ]